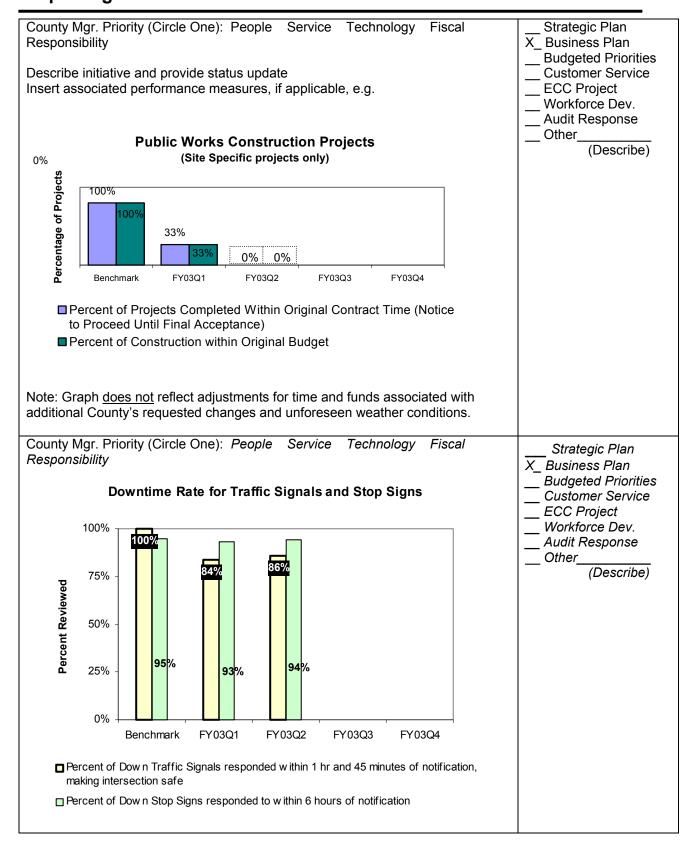


# Departmental Quarterly Performance Report

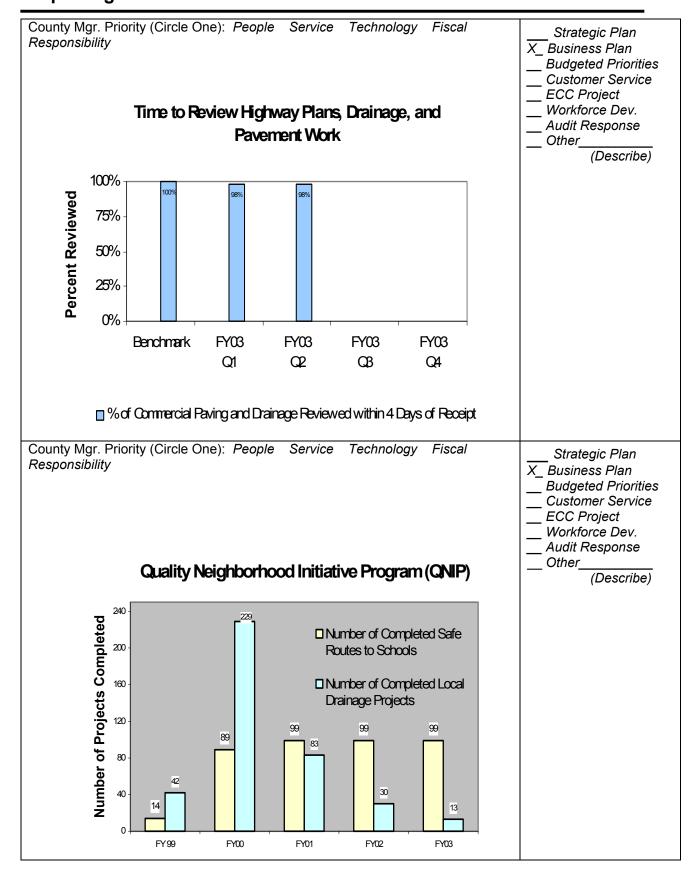
**Department Name: Public Works** 

Reporting Period: FY 2002-2003 Second Quarter

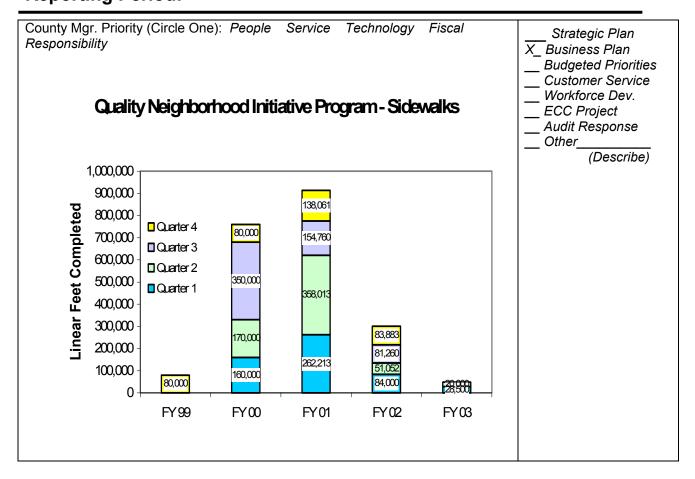
I. Performance Initiatives	Page 2
II. Personnel Status	Page 16
III. Financial Performance	Page 17
IV. Department Director Review	Page 21



4/7/03 Page 2 of 22



4/7/03 Page 3 of 22



4/7/03 Page 4 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Complete all 18 drainage sites along arterial roads Of the 18 sites, 3 sites removed by CICC to pay for QNIP1 soft costs, 8 sites completed, 3 sites transferred to FEMA group, 1 site under design, three sites need design.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Finish retrofitting the initial 1,512 streetlights and retrofit approximately 6,500 more in FY 2001-02	Strategic PlanBusiness Plan X_ Budgeted PrioritiesCustomer ServiceWorkforce DevECC Project
3,190 streetlights have been retrofitted. 500 streetlights are currently being retrofitted-completion by April 2003. 4,000 streetlights will begin retrofit by May 2003; anticipated completion December 2003.	Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Complete the Downtown Kendall Utility Study Study completed, awaiting scope of work for next phase from consultant.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service
Construct \$5.315 million of Causeways amenities including	Workforce Dev.
comfort stations, a maintenance building, variable message signs, and the Venetian Toll Plaza Comfort stations were completed February 2003; Initiated design January 2002 for maintenance bldg; Purchase variable message signs FY 2003; Venetian Toll Plaza awarded 7/23/02-project delayed, anticipated start May 2003.	ECC Project Audit Response Other(Describe)

4/7/03 Page 5 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Add four positions to increase re-timing activities on traffic signals  Three positions filled, one remaining position to be filled.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install 90 school speed zone flashing warning lights 32 completed of 33 planned school speed zone flashing warning lights; remaining light to be completed by end of April 2003. Increase cost price have reduced the number of lights to be installed.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility	Strategic Plan
Street sign replacement and restriping Original contract bidders rejected due to improper certification and/or equipment; re-advertised March 2003	Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)

4/7/03 Page 6 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install traffic light in Allapattah at NW 28th Street and 14th  Avenue by March 1, 2002  Work order to be issued in March 2003, delay due to contract capacity; tentative date for completion is December 2003.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Construct ADA pedestrian ramps along Curtis Parkway and the circle as necessary Sidewalks were completed around the circle in January 2003. Ramps will be added in the next quarter.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Resurface North and South Royal Poinciana Boulevard from LeJeune Road to NW 74th Street utilizing Secondary Gas Tax Funds Project is being coordinated with the City of Miami Springs and currently on hold per the City's request.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Resurface Curtis Parkway from NW 36th Street to the Circle and the Circle itself utilizing Secondary Gas Tax Funds  Work completed February 2003 for sidewalk repairs on the Circle; resurfacing in the area is tentatively scheduled for July 2003 in coordination with the City of Miami Springs.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)

4/7/03 Page 7 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Explore possibilities for a sidewalk on the NE corner of SW  152nd Street and US 1  It has been determined that ROW will have to acquired from the property owner of the gas station to construct a sidewalk at this location. Design plans partially completed; ROW acquisition and costs pending.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install traffic light at Flagler and 117th Avenue Awaiting new contract; contract to be advertised May 2003 with a tentative award date August 2003.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install traffic light at NW 52nd Street and NW 97th Avenue Awaiting new contract; contract to be advertised May 2003 with a tentative award date August 2003.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install traffic light at NW 52nd Street and NW 107th Avenue Awaiting new contract; contract to be advertised May 2003 with a tentative award date August 2003.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)

4/7/03 Page 8 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Utilize \$200,000 local match to leverage appropriation request for \$1million helicopter purchase  Expecting confirmation paperwork of federal appropriation from Congress, local match monies were re-appropriated by OMB.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Increase mowing cycles to FY 02 levels  Mowing cycles increased to FY 02 levels with \$1.44 million budget gap; to be addressed by OMB in mid-year budget amendment	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install traffic calming device at NW 183 Street and 24th Avenue (QNIP)  Mr. Hasan sent an e-mail on December 18, 2002, to Mr. Hernstadt indicating that this street is under FDOT's jurisdiction.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Resolve drainage issue at NW 27 Avenue and NW 17th Avenue from 167 Street to 175 Street  To date, no evidence of significant flooding has been documented. There are a significant number of sites being addressed by FEMA within this area. DORM staff can provide further details regarding location and construction schedule.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)

4/7/03 Page 9 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Resolve drainage issue at Team Metro parking lot on NW 27  Avenue and 160 Street  This intersection is being addressed by FEMA. DORM staff can provide further details regarding design and construction schedules.	Strategic PlanBusiness Plan X Budgeted Priorities Customer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Design traffic project on NW 149 Street and Memorial Highway (corrected address: NW 146 Street, Miami Avenue, South Biscayne River Drive)  Negotiating with consultant on design cost	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install traffic signal at East 4 Avenue and 3 Street (LOGT)  Completed February 2003	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Resolve drainage issue at SW 62 Avenue from Miami Children's Hospital to NW 7 Street  Commissioner Sosa has expressed interest in extending the SW 62 Avenue system from SW 18 Street all the way down to Flagler Street. This is a major road reconstruction; funding is provided in the People's Transportation Plan and will begin design in FY 2003-04.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)

4/7/03 Page 10 of 22

Occupate Many Delegate (Circle Occa), December Occasion, Technology, Final	
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Install street lighting along 32 Street and along 114 Avenue Completed February 2003	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service
Spend \$200,000 in QNIP sidewalk repairs in District 11 Under construction	Customer Service Workforce Dev. ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service
Pave NW 58 Street from 102 Avenue to 107 Avenue	Workforce Dev.
Design completed March 2003; anticipated tentative advertisement date August 2003	ECC Project Audit Response Other(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service
Complete NW 74 Street from NW 84 Avenue to 87 Avenue	Workforce Dev.
Depending on settlement agreement with property owner, this project to be designed and built by property owner.	Volklore Dev ECC Project Audit Response Other (Describe)

4/7/03 Page 11 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Perform 200 inspections of mosquito-breeding areas every seven days  First Quarter-468 inspections completed. Second Quarter-None	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Assign a dedicated crew to the aesthetic cleaning of canals program (\$126,000 from Stormwater Utility (SWU)  Dedicated crew for aesthetic cleaning of canals was hired (two Auto Operators, one Auto Equipment Operator, and one Semi-skilled Laborer) and operational in August 2002.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Add a mechanical harvesting crew to keep pace with canal vegetation (\$271,000 from SWU)  Awaiting recruitment list from Employee Relations Department to hire four Auto Equipment Operators and one Heavy Duty Crane Operator	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Maintain a safe quality roadway system by responding to down traffic signals within one hour 45 minutes receipt by the field office First Quarter-84% Second Quarter-86%	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)

4/7/03 Page 12 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Complete all signage requests (excluding stop signs) within six months upon receipt by the field office First Quarter-85%; Second Quarter-85%	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Provide response to all citizen complaints within 72 hours of	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev.
receipt First Quarter-38% -6,062 complaints; Second Quarter-46%-5,523 complaints	Worklorce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Maintain 85 percent of roads inside the UDB resurfaced at a good or fair level First Quarter-80% Second Quarter-80%	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Proceed with the NW 17th Avenue bridge refurbishing	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev.
Will be advertised August 2003	ECC Project Audit Response Other (Describe)

4/7/03 Page 13 of 22

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Proceed with NE 2nd Avenue widening from NE 91 Street to NE 115 Street Two Joint Participation Agreements from the City of Miami Shores (one for design and one for construction) are being developed.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Proceed with SW 184th Street widening from SW 127 Avenue to SW 147 Avenue Unavailability of ROW required that his project be split into two projects; approved by BCC 9/24/02 to be split into two projects; plans are being revised.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility Project Name: Traffic Signalization Maintenance and Repair  Project Number: 57  Description: Investigate opportunities for improving repair processes and reducing costs including installation of street signs  Update: Added two new maintenance repairer positions to enhance in-house staffing. Additionally, a contract will be awarded in FY 04 for sign installation to compare cost efficiency between in-house staffing and out-sourcing.	Strategic PlanBusiness PlanBudgeted PrioritiesCustomer ServiceWorkforce Dev. X_ECC ProjectAudit ResponseOther (Describe)
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility Project Name: Install Light Emitting Diode (LED) Lamps  Project Number: 533  Description: Replace traffic signal lamps with LEDs to generate electrical savings and increase illumination.  Update: RFP will be sent to BCC Committee by DPM in May 2003 and full BCC in June 2003 for approval	Strategic Plan Business Plan Budgeted Priorities Customer Service Workforce Dev. X_ ECC Project Audit Response Other (Describe)

4/7/03 Page 14 of 22

### **Departmental Quarterly Performance Report**

Department Name: Reporting Period:

County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility Project Name: Contract Administration  Project Number: 534  Description: The Contract System provides a one-stop automated program for all departmental project managers and contract administrators.  Update: Merger of in-house contract system and financial ledgers is in testing and will be completed May 2003. Manual work orders will be automated into the	Strategic PlanBusiness PlanBudgeted PrioritiesCustomer ServiceWorkforce Dev. X_ ECC ProjectAudit ResponseOther(Describe)
department system and testing is underway.  County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility  Project Name: Contract Web site  Project Number: 757  Description: Web enabling of the Department's contract specification bid process.	Strategic Plan Business Plan Budgeted Priorities Customer Service Workforce Dev. X_ ECC Project Audit Response
Update: Anticipate completion date December 2003.  County Mgr. Priority (Circle One): People Service Technology Fiscal	Other(Describe)
Project Name: Construction Management and Payment Process Review  Project Number: 782  Description: Review contract management and payment processes to streamline operations and meet payment deadlines particular to CSBE firms.	Strategic Plan Business Plan Budgeted Priorities Customer Service Workforce Dev. X_ ECC Project Audit Response Other (Describe)
<u>Update:</u> Received OPI report on process review February 28, 2003, and are implementing various recommendations (e.g. Project Number 534) to enhance operational efficiency within stated payment deadlines.	
County Mgr. Priority (Circle One): People Service Technology Fiscal Responsibility Project Name: EPP Projects  Project Number: 835  Description: Public Works has implemented several EPP projects department-wide to enhance efficiency and streamline operations.  Update: Seven Department divisions (Personnel, RBCM, Mosquito Control, RAAM, Construction, Highway, and Director's Office) commenced with EPP workshops and generated 142 process improvement ideas. To date, 42 ideas have been responded to and completed, 100 ideas are currently being analyzed.	Strategic PlanBusiness PlanBudgeted PrioritiesCustomer ServiceWorkforce Dev. X_ ECC ProjectAudit ResponseOther(Describe)

4/7/03 Page 15 of 22

4/7/03 Page 16 of 22

### PERSONNEL SUMMARY

#### A. Filled/Vacancy Report

	Filled as of		Ad	ctual N		of Filled end of		-	oosition	S
NUMBER	Septembe	Current	Quar	ter 1	Quai	rter 2	Quai	ter 3	Quar	ter 4
OF	r 30 of Prior Year	Year Budget	Filled	Vacan t	Filled	Vacan t	Filled	Vacan t	Filled	Vacan t
FULL-TIME POSITIONS*	606	728	623	105	622	115				

<sup>\*</sup> Public Safety Departments should report the sworn versus non-sworn personnel separately and Departments with significant part-time, temporary or seasonal help should report these separately.

#### Notes:

#### B. Key Vacancies

Five Professional Engineers Two Professional Land Surveyors Five Traffic Engineer 2

#### C. Turnover Issues

None

#### D. Skill/Hiring Issues

Automotive Equipment Operators and Sprayers/The Department continues to experience a high failure rate (50%) at skill testing utilizing existing countywide classification description of these positions.

### E. Part-time, Temporary and Seasonal Personnel (Including the number of temporaries long-term with the Department)

Part-time=17 Temporary=20 Seasonal=3

#### F. Other Issues

Extra positions, under the actual number of filled/vacant positions column, are due to seven permanent overages and five temporary overages approved in this fiscal year and added to the Department's table of organization.

4/7/03 Page 17 of 22

### FINANCIAL SUMMARY (GENERAL FUND - GF010)

(All Dollars in Thousands)

,			CURRENT FISCAL YEAR						
	PRIOR		Qua	ırter		Year-to	o-date		
	YEAR	Total Annual						% of Annual	
	Actual	Budget	Budget	Actual	Budget	Actual	\$ Variance	Budget	
Revenues									
Fees	736,207	425,000	106,250	185,940	212,500	368,429	155,929	87%	
Subsidy	15,533,172	19,063,000	4,765,750	4,765,750	9,531,500	9,531,500	0	0%	
- <b>*</b>									
Total	16,269,379	19,063,000	4,872,000	4,951,690	9,744,000	9,899,929	155,929	51%	
Expense*									
Personnel	15,887,668	18,556,000	4,639,000	4,661,406	9,278,000	9,638,887	(360,887)	52%	
Operating	(133,875)	(258,700)	(64,675)	4,435,020	(129,350)	8,652,697	(8,782,047)	6560%	
Capital	515,586	1,190,700	297,675	265,680	595,350	489,906	105,444	9%	
Total	16,269,379	19,488,000	4,872,000	9,362,106	9,744,000	18,781,490	(9,037,490)	215%	

<sup>\*</sup> Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/			Projected at Year-end as of					
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4			
	N/A							
Total								

#### **Comments**:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

Awaiting capital fund reimbursement for expenses at fiscal year-end

4/7/03 Page 18 of 22

### FINANCIAL SUMMARY (GENERAL FUND - GF030)

(All Dollars in Thousands)

,	TO III THOUGH		CURRENT FISCAL YEAR					
	PRIOR		Qua	rter		Year-t	o-date	
	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget
Revenues								
Fees	6,055,257	7,120,900	1,780,225	2,594,709	3,560,450	3,547,506	12,944	50%
State Asst.	168,157	48,100	12,025	0	24,050	3,173	20,877	44%
•								
Total	6,223,414	7,169,000	1,792,250	2,594,709	3,584,500	3,550,679	33,821	50%
Expense* Personnel	4,274,007	5,085,000	1,258,750	986,595	2,517,500	2,435,019	82,481	48%
Operating	1,905,763	2,047,500	511,875	334,304	1,023,750	805,681	218,069	11%
Capital Total	122,115 6,301,886	86,500 7,169,000	21,625 1,792,250	54,210 1,375,109	43,250 3,584,500	57,487 3,298,187	(14,237) 286,313	67% 46%

<sup>\*</sup> Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/	Joied Casii (ioi	<u> </u>	Projected at Y	ear-end as o	f
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4
037	3,359,501	2,305,964	3,533,618		
Total					

#### **Comments:**

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

4/7/03 Page 19 of 22

### FINANCIAL SUMMARY (STORMWATER UTILITY-SU140)

(All Dollars in Thousands)

,			CURRENT FISCAL YEAR					
	PRIOR		Qua	rter		Year-t	to-date	
	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget
Revenues	Aotuui	Baagot	Duuget	Actual	Dauget	Actual	Variance	Buaget
Fees	8,300,000	9,959,000	2,489,780	1,800,687	4,979,500	3,371,295	1,608,205	34%
•								
•								
Total	8,300,000	9,959,000	2,489,750	1,800,687	4,979,500	3,371,295	1,608,205	34%
Expense*								
- ' -	4,079,156	4,719,600	1,178,400	956,358	2,356,800	1,968,780	388,020	42%
Personnel								
	3,523,764	3,994,000	998,500	453,171	1,997,000	1,008,895	988,105	26%
Operating								
Capital	754,659	1,251,400	312,850	391,158	625,700	393,620	232,080	32%
Total	8,357,579	9,959,000	2,489,750	1,800,687	4,979,500	3,371,295	1,608,205	34%

<sup>\*</sup> Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/	Joica casii (ioi		Projected at Y	ear-end as o	f
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4
	_				
	N/A				
Total					

#### Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

4/7/03 Page 20 of 22

### FINANCIAL SUMMARY-(CAUSEWAY - ER430)

(All Dollars in Thousands)

		,	CURRENT FISCAL YEAR					
	PRIOR		Qua	rter		Year-	to-date	
	YEAR	Total Annual						% of Annual
	Actual	Budget	Budget	Actual	Budget	Actual	\$ Variance	Budget
Revenues								
Fares	6,964,170	6,142,000	1,535,000	1,687,799	3,071,000	3,362,966	(291,966)	
Carryover		4,600,000	1,150,000	1,155,000	2,300,000	2,300,000	0	
•								
•								
Total	6,964,170	10,742,000	2,685,500	2,837,799	5,371,000	5,662,966	(291,966)	53%
Expense*								
	2,972,646	3,292,700	823,175	675,330	1,646,350	1,472,232	174,118	45%
Personnel	3,917,160	3,857,700	964,425	269,068	1,928,000	469,028	1,459,822	13%
Operating	1,302,347	3,591,600	897,900	21,788	1,795,800	259,934	1,535,866	8%
Capital			,			,		
Total	8,192,153	10,742,000	2,685,500	966,186	5,371,000	2,201,194	3,169,806	21%

<sup>\*</sup> Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/			Projected at Year-end as of					
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4			
	5,770,073	5,849,232	6,731,391					
Total								
Total								

#### Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

-Venetian Toll Plaza reconstruction has been delayed

-Awaiting invoices for extensive emergency repairs at Bear Cut Bridge

4/7/03 Page 21 of 22

Departmental Quarterly Performance Report Department Name: Reporting Period:
STATEMENT OF PROJECTION AND OUTLOOK
The Department projects to be within authorized budgeted expenditures and projects that available revenues will exceed expenses except as noted below:
Notes and Issues: (Summarize any concern or exception which will prohibit the Department from being within authorized budgeted expenditures and available revenues)
DEPARTMENT DIRECTOR REVIEW
The Department Director has reviewed this report in its entirety and agrees with all information presented including the statement of projection and outlook.
Date
Signature Department Director

4/7/03 Page 22 of 22